

<p style="text-align: center;">London Borough of Hammersmith & Fulham</p> <p style="text-align: center;">HEALTH AND WELLBEING BOARD</p> <p style="text-align: center;">8 FEBRUARY 2017</p>	
<p>HAMMERSMITH AND FULHAM JOINT HEALTH AND WELLBEING STRATEGY: DELIVERY AND IMPLEMENTATION PLANNING</p>	
<p>Report of the Director of Partnerships (Adult Social Care)</p>	
<p>Open Report</p>	
<p>Classification - For Decision</p> <p>Key Decision: No</p>	
<p>Wards Affected: All</p>	
<p>Accountable Executive Director: Liz Bruce, Executive Director Adult Social Services</p>	
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1. EXECUTIVE SUMMARY

- 1.1. This report updates on progress in relation to the development of a Delivery Plan for the Hammersmith and Fulham Joint Health and Wellbeing Strategy 2016-21. The Board is asked to endorse the proposed approach in taking this work forward.

2. RECOMMENDATIONS

- 2.1. The Health and Wellbeing Board is requested to:
- i. Note progress with the development of a Delivery Plan
 - ii. Comment on the proposed approach to the work
 - iii. Approve a programme of engagement with stakeholders to develop the Delivery Plan to take place over the next 6-8 weeks

3. REASONS FOR DECISION

- 3.1 The Health and Wellbeing Board must prepare a strategy that meets the needs identified in the Joint Strategic Needs Assessment.

4. INTRODUCTION AND BACKGROUND

- 4.1. Joint Health & Well-being Strategies (JHWSs) are partnership plans developed jointly by the Council, the local CCG, Healthwatch and other member organisations of the Board. They should draw on the needs identified in the Joint Strategic Needs Assessment (JSNA) and set key strategic priorities for action that will make a real impact on people's lives. JHWSs should translate JSNA findings into clear outcomes the Board wants to achieve which will inform local commissioning leading to locally led initiatives that meet those outcomes and address identified need.

- 4.2. The Board's first Joint Health and Wellbeing Strategy expired in 2016. Throughout the last year, the HWB has engaged widely with stakeholders and the public to develop a vision for health and wellbeing in the borough and identify a small number of priority areas of focus for the next five years:

P1. Ensuring children and families get the best possible start in life

P2. Addressing the rising tide of long-term conditions

P3. Ensuring good mental health for all

P4. Delivering a sustainable health and care system fit for the future

- 4.3. Adopted by the Council in December 2016, the JHWS 2016-21 offers the Health and Wellbeing Board the opportunity to assume a systems leadership role in addressing and health challenges and system sustainability in the borough.
- 4.4. Following adoption of the strategy by the HWB a joint press release and comms launch is intended by council and CCG communications and engagement leads on 30th January. The final public-facing version of the strategy is included at Appendix 1. The strategy has been uploaded to the council and CCG websites. A small number of hard copies of the strategy have been printed and will be circulated to key stakeholders.
- 4.5. Communications and engagement leads will disseminate news items via a range of channels including newsletters, bulletins, patient and public networks and social media. And information about the strategy launch has been circulated to all borough councillors and respondents to the public consultation.
- 4.6. Hammersmith and Fulham CCG, NHS partners and Local Authorities across north west London (NWL), have come together to develop a North West London Sustainability and Transformation Plan (STP), the first draft of which was submitted to NHS England in June 2016. It should be noted that London Boroughs of Hammersmith and Fulham and Ealing were not signatories of the June submission due to concerns regarding proposed changes to acute services at Ealing and Charing Cross hospital sites.

4.7. The STP contains 5 delivery areas as follows:

DA-1. Radically upgrading prevention

DA-2. Eliminating unwarranted variation and improving LTC management

DA-3. Achieving better outcomes and experiences for older people

DA-4. Improving outcomes for children and adults with mental health needs

DA-5. Ensuring we have a safe, high quality sustainable acute services

4.8. As described within Appendix B, delivery areas DA1 to 4 match the priorities outlined within the Health and Wellbeing strategy and should therefore feed into the agreed, shared delivery plan. Delivery area 5 is outside the remit of the joint working partnership but the CCG will continue to inform and engage with the Health and Wellbeing Board as the work progresses.

5. DELIVERY PLANNING

5.1. The JHWS signals the start of a journey by the local health economy in working together towards a common set of objectives. Whilst the strategy identifies the outcomes the HWB has agreed to work to deliver over the next five years, it does not specify the projects and initiatives that will, taken together, deliver these outcomes. To provide more clarity therefore, the Health and Wellbeing Board has agreed to develop a Delivery and Implementation Plan to sit alongside the strategy.

5.2. The Delivery and Implementation Plan will set out the programmes of work that support the delivery of each of the four priority areas with the JHWS. It will also set out key milestones, deliverables and KPIs and describe programme governance and accountability.

5.3. A half-day development session has been arranged for HWB members taking place on 14th February at Linden House. The purpose of the session will be to discuss an approach to joint working and develop a first draft joint delivery plan.

6. PROPOSAL AND ISSUES

6.1. A Partnership Working Group, established in late 2016, is developing a draft Delivery and Implementation Plan. The group has developed a draft Delivery Plan which will be used as a discussion document at the HWB development session on 14th February (see Appendix 2).

6.2. The Partnership Group is proposing to organise a series of workshops with commissioners, analysts, subject matter experts and others over the next 8 weeks with a view to presenting a JHWS Delivery and Implementation Plan to the HWB in Spring 2017.

LOCAL GOVERNMENT ACT 2000
LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT

No.	Description of Background Papers	Name/Ext of holder of file/copy	Department/ Location
1.			

LIST OF APPENDICES:

Appendix 1: Joint Health and Wellbeing Strategy 2016-21

Appendix 2: Delivery Plan discussion document

Appendix 2

<u>The triple aim</u>	<u>JHWS priority areas</u>	<u>STP delivery areas</u>	<u>STP Plans</u>
Improving health and wellbeing	PA 1 Ensuring children, young people and families get the best possible start	DA1 Radically upgrading prevention	<ul style="list-style-type: none"> a) Enabling and supporting healthier living for the whole population b) Keeping people mentally well and avoiding social isolation c) Helping children get the best start in life
	PA 2 Addressing the rising tide of long-term conditions	DA2 Eliminating unwarranted variation and improving LTC management	<ul style="list-style-type: none"> a) Delivering the Strategic Commissioning Framework and FYFV for Primary Care b) Improve cancer screening to increase early diagnosis c) Better outcomes and support for people d) Reducing variation by focusing on Right Care e) Improve self-management and 'patient activation'
DA3 Achieving better outcomes and experiences for older people		<ul style="list-style-type: none"> a) Improve market management and take a whole systems approach to commissioning b) Implement accountable care partnerships c) Upgrade rapid response and intermediate care services d) Create an integrated and consistent transfer of care approach e) Improve care in the last phase of life 	
Improving care and quality	PA 3 Ensuring good mental health for all	DA4 Improving outcomes for children and adults with mental health needs	<ul style="list-style-type: none"> a) Implement new models of care for people with serious and long-term mental health needs to improve physical and mental health and increase life expectancy b) Focused interventions for target populations c) Crisis support services d) Implementing Future in Mind
Improving productivity & closing the financial gap		DA5 Ensuring we have a safe, high quality sustainable acute services	<ul style="list-style-type: none"> a) Specialised commissioning to improve pathways from primary care and support consolidation of specialised services b) Deliver 7 day service standards c) Reconfigure acute services d) NW London Productivity Programme
		PA 4 Delivering a sustainable health and care system that is fit for the future	Enablers